25 February 1971

MEMORANDUM FOR: Deputy Director for Support

SUBJECT:

Youth Forum - "The Agency and American Youth" Panel

1. I have trouble with paragraph 2. a. Are we to understand that the panel itself was not clear in its mind the subject to be covered? I heard only part of the panel's opening presentation, and frankly I wondered at the time what the subsequent session was to be about. In doing this post mortem it would be helpful to know just what the Director of Training or the officer in charge expected to accomplish in this panel session.

- 2. With regard to g., the problems raised by members of the audience included one on fitness reports, one on the attitude of students at the Ivy League colleges toward the Agency, one on the image of the Agency in the community, and one on the loss of the "brightest" among recently hired people.
- 3. With regard to h., I certainly remember saying that we are looking for graduate students and people who have had military experience. He also said that among those graduate students and former military people there are some who had attended Ivy League schools. On this point Agency management would be better off if it admitted that there is a definite trend away from service with agencies involved in foreign affairs among the brighter graduates of Ivy League schools. This is a widely recognized fact, and one stated clearly in the report.

4. I certainly agree that the session was not a disaster. I think it is important that some way be found for the young people to express their concerns about the Agency. The large forum

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with all sorts of different people present doesn't seem to be the right vehicle for this. Since problems people have and the attitudes they wish to convey are different from one directorate to the next, I think that in the main each directorate should handle its own young employees. Beyond this, there is some merit in having occasional meetings of young people from different directorates. They may talk more freely when out from under the chain of command. It would seem that these could be handled by the Director of Training.

Gordon M. Stewart

Inspector General

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